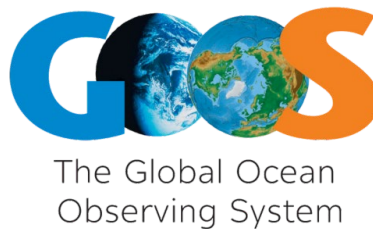


# OCEAN ENTERPRISE INITIATIVE

## *Dialogues with Industry on harmful algal blooms*



### Organizing Committee

**MTS:** Hans VanSumeren, Caisey Hoffman, Zdenka Willis, Tim Moltmann

**GOOS/IOC:** Emma Heslop, Yun Sun, Henrik Oksfeldt Enevoldsen, Maggie Broadwater

**NOAA/IOOS:** Marc Suddleson, Greg Doucette, Maggie Broadwater, Tiffany Vance, Laura Brenskelle, Zach Baize, Felix Martinez

# OCEAN ENTERPRISE INITIATIVE

## Dialogues with Industry on Harmful Algal Blooms

### Dialogue 1 | January 15, 2025

Instrument Provision: Challenges and Opportunities for sensor and platforms for detection and early warning and achieving a Multi-Sectoral Ocean Architecture

### Dialogue 2 | January 29, 2025

User-Driven Ocean Information: Downstream Services and Growing the Market through Impact and increasing the Demand

### Dialogue 3 | February 12, 2025

Advancing Control Technologies

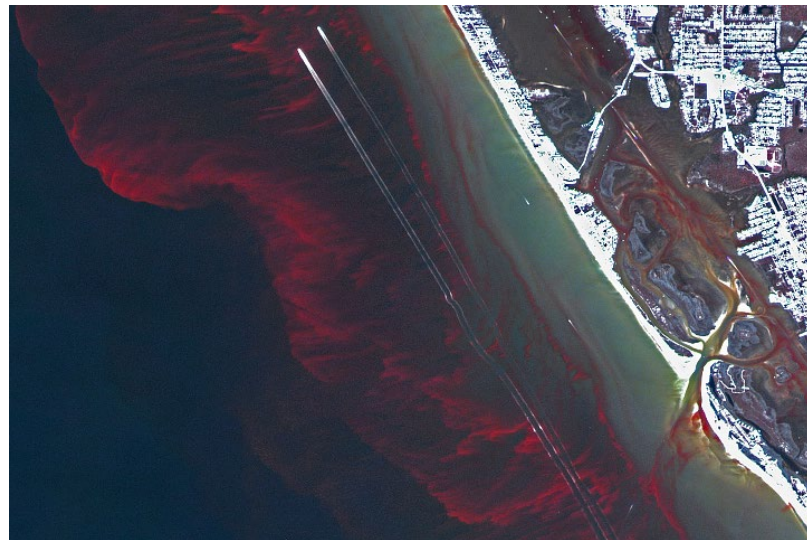


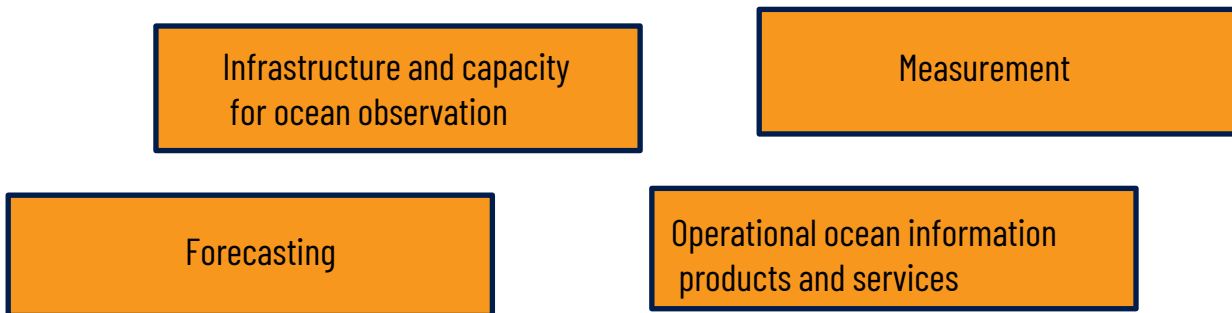
Photo credit - NASA

# OCEAN ENTERPRISE INITIATIVE

## Entities



## Activities



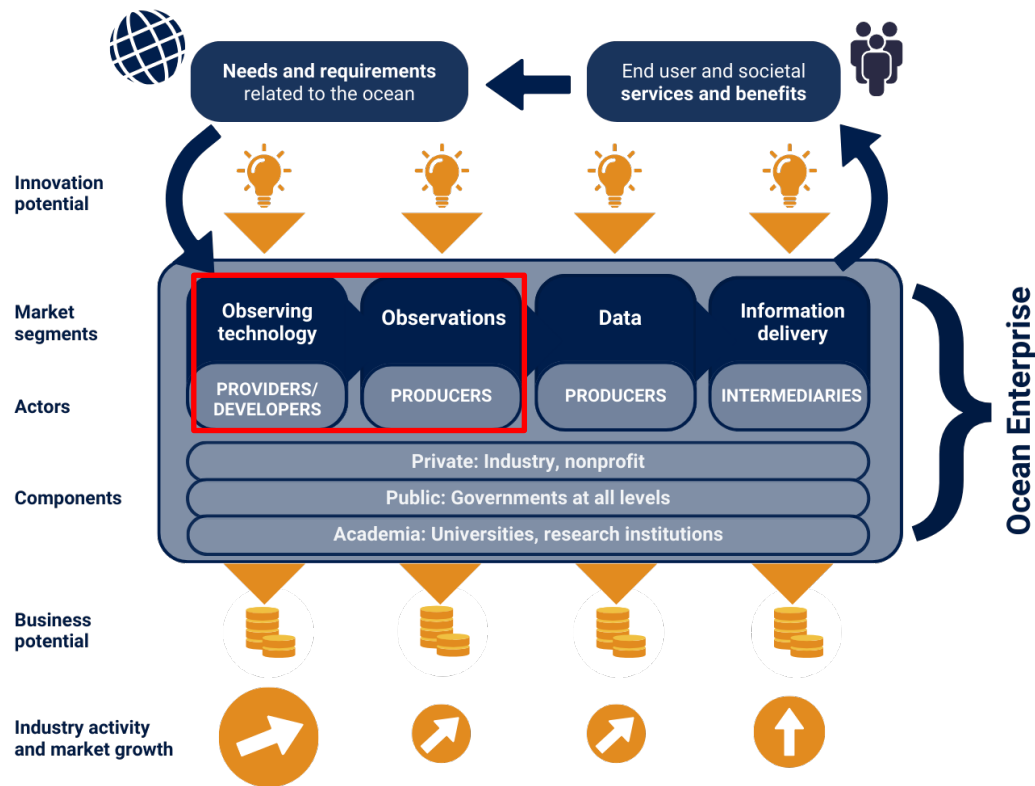
# OCEAN ENTERPRISE INITIATIVE

## Empowering a Sustainable Blue Future

Unleashing Innovation, Collaboration, and  
Economic Growth Across the Ocean Enterprise



# OCEAN ENTERPRISE INITIATIVE



## Ocean Value Chain

A mature market across the value chain would:

- Have more **clarity** and **planning capacity**; **growth** and more industrial **engagement**
- Show enhanced manufacturing **efficiency**
- Foster demand for technological/service and spur faster **innovation**
- Lead to a **drop in cost** for data and more **targeted** products
- Power of **aggregated demand**
- More efficient and **sustained ocean observing** system capacity globally
- Enhance the **data flow** and enable **information products**

# OCEAN ENTERPRISE INITIATIVE



**Exchange of information**

**Participant experiences  
and perspectives**



**Actionable recommendations**

targeted to different stakeholder groups, that will enable to transition these conversations into real advancements toward maturing the markets for ocean observations

# OCEAN ENTERPRISE INITIATIVE

## Who participated?

	Participants (Countries)	Private	Gov/ Intergov	Academic	Observers (Countries)
<b>D1: Instrument Provision</b> January 15, 2025 Mod: Chris Ostrander (MTS)	24 (8)	50%	29%	21%	116 (16)
<b>D2: User-Driven Ocean Information</b> January 29, 2025 Mod: Hans VanSumeren (OEI)	22 (6)	50%	36%	14%	74 (7)
<b>D3: Advancing Control</b> February 12, 2025 Mod: Hans VanSumeren (OEI)	15 (4)	33%	40%	27%	79 (9)

IPHAB Participants: Philipp Hess, Leonardo Guzman, Dave Clarke, Clarissa Anderson, Yasmine Bottein, Cynthia McKenzie, Don Anderson

### Challenges & Opportunities for Sensors and Platforms to Achieve Multi-Sectoral HAB Systems

- **Section 1: Challenges and Commercialization of HAB Sensors and Platforms**
  - Lab-based, point-of-use, and *in-situ* systems, and integration of sensors into uncrewed mobile/fixed platforms
  - Sufficient geographical scales to support decision-making
  - Demand for ubiquitous, cost-effective, reliable, easy to use, multitargeted sensors. Supply not yet realized.
  - Understanding end user needs is critical to design successful sensors and data services
  - Data must be timely and accessible. Partnerships and grants are essential to capitalize on sensor development and for data interpretation (e.g., shellfish industry partnerships with public/academic sectors)
  - Diversifying HAB data collection is key to expanding monitoring efforts
  - Regulatory and governance structures are localized and hinder market integration
  - Market service models – data as a service, industry reliance on 3<sup>rd</sup> party sensors, shared/distributed observing platforms
  - Public sector's role in making the case to fund monitoring – is this market failure? Science questions vs. business decisions.
  - Remote communities are increasingly impacted by HABs (e.g., subsistence)
- **Section 2: Understanding the Demand for HAB Technologies (Supply Side)**
  - Integration with uncrewed vessels has a low “readiness level” for HAB sensors
  - Broad market – lacks depth for commercial sustainability. E.g., Aquaculture markets vary significantly in size and production methods. Demand is driven by the “pain” of the customer (e.g., incurred costs, lost product)
- **Section 3: Building Multi-Sectoral Systems for HAB Observing and Monitoring**
  - Roles for blue tech clusters, incubators, and accelerators
  - Post-COVID supply chain issues continue
  - Is there a sustainable market for rapid test kits (e.g., shellfish toxin testing)?
  - FAIR data, standardized collection and observation methodologies



- Key Takeaways

- Disparity in market size and diversification
- Disaggregation of regulatory demand is an impediment to scaling up
- Need for market analysis and sharing technological innovations
- Advancing operational HAB observing systems will accelerate research and unlock new opportunities for public-private partnerships
- New market models can create demand
- Establishing standards is crucial to transform data into user-friendly services
- Sustainable investment in operational HAB observing systems will benefit impacted industries

- Potential Pathways Forward

- Focus groups to resolve challenges in scalability, cross market reach, and regulatory regimes (via MTS, intergovernmental programs, e.g., IOC, GOOS, UN Decade, ISSHA)
- Development of market studies
- Interchange of information for requirements, available technologies, funding opportunities, etc.
- Incubator/accelerator development
- Communicate the impact of not sustaining funding for HAB observing networks (e.g., NHABON, GlobalHAB)

### Downstream Services and Growing the Market through Impact and increasing the Demand

- **Downstream Service Delivery – A Hybrid Solution?**
  - Balance between public and private sectors – what is inherently governmental?
  - Needs of insurance and financial sectors
  - How to catalyze research and innovation to advance market opportunities for downstream services? Role of government grants in early-stage collaborations (short term solution)
  - Alternative business/licensing models
- **Aggregation of the primary market, and consideration of secondary markets for data collected to increase demand for sensors and platforms**
  - Challenges include (FAIR) data availability, cost, scale (regional vs. site),
  - Integration of HAB sensors with physical/chemical data to improve EW/forecasting systems – regional differences in value (e.g., no change in Gulf of Maine vs. ↑ Scotland's west coast)
  - Different models for different purposes – forecasting vs. source attribution – implications for types of data collected and how they are used
  - Aggregate demand – services should meet common user needs within a region
- **Workforce Development: Balancing specialization & generalization**
  - Need: taxonomists, chemists, ecologists, engineers
  - “Blended” team approach (e.g., software engineering, taxonomy)
  - AI applications & importance of standards for use (training and validation)
  - Micro-credentials, short courses, partnerships with First Nations and indigenous peoples
  - Citizen science

- Key Takeaways

- Governments have a key role in setting requirements, data standards
- We don't know the size of the HAB market for downstream services
- Flexible startups can create new business/licensing models
- HABs need to be “mainstreamed” into broader environmental monitoring programs
- Explore: New business and licensing models through flexible start-ups, Workforce shifts (specialist/generalist expertise), Sensors that can be tuned (e.g., spectral absorption, sample processing)

- Potential Pathways Forward

- Catalyze early stage collaborations through grants (pairing private sector innovators with government and academic research institutions) – sustain and grow functional partnerships through persistent investment
- “Blended” finance approaches for sustaining services/products
- Increased use of end user licensing agreements for downstream HAB services
- Focus on preparedness – use response to severe events to plan for the future – enhanced coordination
- Provision of operational observing/forecasting is an inherently governmental function – private sector more agile and capable of creating derived information products
- Market research – Define regional, national, international markets for downstream HAB services

### Advancing Control of Harmful Algal Blooms

- **Market Use Cases**

- Optics and perception: Demand for technologies that are scalable, sustainable, and don't harm the environment
- Controls need to extend beyond HABs – there is a disconnect between market drivers (aquaculture, local authorities, coastal industries) and push for implementation
- Challenges: Data, information, automation, insurance industry buy-in, identifying correct metrics, understanding best control strategies

- **Landscape of Control Technology Innovations**

- Lengthy permitting approval is the largest barrier
- Metric of success – cell/toxin reduction – what is sufficient, how to test?
- Remote sensing to direct control methodologies
- Modernization of the regulatory environment

- **Public/Private Partnership – Strategies for Implementation**

- Role of policy/regulation
- Inconsistent regulations hinder acceptance
- Tourism boards & economic development organizations – Right messaging is key to success.

- Key Takeaways

- Education and outreach for control methodologies are needed to change perception
- Disconnect between drivers for control and the push for implementation
- Permitting is a large obstacle for commercialization
- The insurance industry has not kept pace with the introduction of control methods
- Working with economic development agencies, tourism boards and other such associations can influence the acceptance of control methods

- Potential Pathways Forward

- Develop greater public awareness and understanding of control technologies
- Commission Cost-Benefit studies of control compared to response
- Discussions with the Insurance Sector
- Work with permitters to understand and in the future streamline regulations
- Develop decision trees on when and how to employ HAB controls

- Resources are limited - Integration & leveraging, Partnerships/shared resources, Market research to focus on needs and scale observations appropriately
- Measuring “everything everywhere all the time” makes observing/monitoring cost-prohibitive (and not necessary) - “Mainstream” HABs into broader environmental monitoring, where appropriate
- Use incubators/accelerators, flexible startups, new business/licensing models, grant funding combined with “blended” finance approaches to sustain services & products
- Communicate the impact of not sustaining observing & EWS efforts – food safety & security – use extreme events to focus regional preparedness
- Education of public (& aquaculture insurers) on control options and cost/benefit – work through economic development agencies and tourism boards to gain acceptance and facilitate permitting
- **MTS will present results at the Ocean Business meeting April 8-10, 2025 in Southampton, UK**
- **Final report in development**